

Budget 2013/14
Council Fund - Revenue
Summary of Efficiencies

		2013/14	2014/15	2015/16
		£m	£m	£m
Fees & Charges	Appendix 7a	0.715	0.781	0.781
Service Change	Appendix 7b	1.638	1.576	1.351
Procurement	Appendix 7c	0.970	1.116	1.172
Organisational Design	Appendix 7d	0.531	0.574	0.574
Other Efficiencies	Appendix 7e	0.920	0.947	0.997
Total		<u>4.774</u>	<u>4.994</u>	<u>4.875</u>

Budget 2013/14
Council Fund - Revenue

Efficiencies - Fees & Charges

	2013/14 £m	2014/15 £m	2015/16 £m
<u>Existing charges</u>			
<u>Community Services</u>			
Residential Charging - increased income from demand	0.100	0.100	0.100
	<hr/> 0.100	<hr/> 0.100	<hr/> 0.100
<u>Environment</u>			
Agricultural Estate rentals	0.008	0.008	0.008
Public Protection - increase to market rates	0.025	0.025	0.025
Markets Service - increased lettable space	0.019	0.019	0.019
	<hr/> 0.052	<hr/> 0.052	<hr/> 0.052
<u>Lifelong Learning</u>			
Library Service - Fines	0.001	0.001	0.001
Library - Hire charges increase	0.001	0.001	0.001
Leisure Services - increased charges	0.175	0.175	0.175
	<hr/> 0.177	<hr/> 0.177	<hr/> 0.177
<u>Finance - Corporate Services</u>			
Revenues - increased number of Council Tax fines	0.027	0.027	0.027
	<hr/> 0.027	<hr/> 0.027	<hr/> 0.027
<u>ICT & Customer Services - Corporate Services</u>			
Registrars - increased fees	0.019	0.019	0.019
	<hr/> 0.019	<hr/> 0.019	<hr/> 0.019
Total : Existing charges	<hr/> 0.375	<hr/> 0.375	<hr/> 0.375

Budget 2013/14
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Efficiencies - Fees & Charges

	2013/14 £m	2014/15 £m	2015/16 £m
<u>New charges</u>			
<u>Community Services</u>			
Mental Health Service users	0.018	0.018	0.018
	<u>0.018</u>	<u>0.018</u>	<u>0.018</u>
<u>Environment</u>			
Traffic Regulation order Notices	0.013	0.013	0.013
Streetscene - leachate processing	0.075	0.075	0.075
Car Park Management	0.085	0.100	0.100
	<u>0.173</u>	<u>0.188</u>	<u>0.188</u>
<u>Lifelong Learning</u>			
Review of post 16 distance limit	0.030	0.051	0.051
Review of Denominational transport provision	0.070	0.100	0.100
Music Service - transport charge	0.030	0.030	0.030
	<u>0.130</u>	<u>0.181</u>	<u>0.181</u>
<u>Legal & Democratic - Corporate Services</u>			
External Fees - conveyancing / S106 agreements	0.015	0.015	0.015
	<u>0.015</u>	<u>0.015</u>	<u>0.015</u>
<u>ICT & Customer Services - Corporate Services</u>			
Network Services - income from hosting PSBA equipment	0.004	0.004	0.004
	<u>0.004</u>	<u>0.004</u>	<u>0.004</u>
Total : New charges	<u>0.340</u>	<u>0.406</u>	<u>0.406</u>
Overall Total	<u>0.715</u>	<u>0.781</u>	<u>0.781</u>

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Efficiencies - Service Change

	2013/14 £m	2014/15 £m	2015/16 £m
<u>Community Services</u>			
Reablement in the level of extra care	0.100	0.100	0.100
Preserved Rights - reduced activity levels	0.053	0.053	0.053
External funding for existing post - Children's Services	0.043	0.043	0.043
Family Placement team - revision of existing practices	0.040	0.040	0.040
Early retirement - non replacement of staff - CSA	0.015	0.015	0.015
General Office Administration review	0.021	0.021	0.021
Housing efficiency savings	0.028	0.028	0.028
Homelessness - timing of presentations	0.106	-	-
Youth Justice - appropriate adult service	0.010	0.010	0.010
Legal Fees - use of solicitors / barristers	0.010	0.010	0.010
Children's Services - Transport costs efficiency	0.015	0.015	0.015
Children's Services - FAST team budget reduction	0.010	0.010	0.010
Preventative foster care service - day care	0.005	0.005	0.005
Children's Services - out of county placements - improved procurement practice	0.050	0.050	0.050
	0.506	0.400	0.400
<u>Chief Executive's - Corporate Services</u>			
Corporate Comms - reduced workforce bulletins	0.003	0.003	0.003
Emergency Planning - collaborative working	-	0.025	0.025
	0.003	0.028	0.028
<u>Corporate Finance - Corporate Service</u>			
Clwyd Theatr Cymru - Agreed reduction to	0.015	0.015	0.015
	0.015	0.015	0.015
<u>ICT & Customer Services - Corporate Services</u>			
Information & Business services - use of LLPG	-	0.014	0.014
	0.000	0.014	0.014

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Efficiencies - Service Change

	2013/14 £m	2014/15 £m	2015/16 £m
<u>HR & OD - Corporate Services</u>			
CRB checks - review of options	0.035	0.035	0.035
	0.035	0.035	0.035
<u>Legal & Democratic - Corporate Services</u>			
Democratic Services - reduced paper usage	0.010	0.010	0.010
Members Allowances (Basic Allowance) - no inflationary increase	0.010	0.010	0.010
Members Allowances - Special Responsibility Allowances - reduction of number allocated	0.070	0.070	0.070
Members Allowances - NI contributions reduction linked to reduced number of Special Responsibility allowances	0.010	0.010	0.010
	0.100	0.100	0.100
<u>Environment</u>			
Street Lighting - non-residential areas post midnight turn-off	0.050	0.050	0.050
Highways Asset Management Plan (HAMP) - rephasing of full implementation	0.225	0.225	-
Public Conveniences - revisit of strategy	0.050	0.050	0.050
Streetscene - implementation of Part III agreement	0.300	0.300	0.300
Waste Services - vehicle savings from full roll out of Saturday collection	0.140	0.140	0.140
Business Development team - agile working	0.004	0.004	0.004
Staff travel - reduced mileage payments	0.003	0.003	0.003
Directorate Support & Performance - Supplies and Stationery - Streamline current processes	0.008	0.008	0.008
	0.780	0.780	0.555

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Efficiencies - Service Change

	2013/14 £m	2014/15 £m	2015/16 £m
<u>Lifelong Learning</u>			
Operational efficiencies	0.025	0.025	0.025
Youth Service - reduction of senior area workers	0.032	0.032	0.032
Youth Service - term time only contracts	0.026	0.026	0.026
Youth Service - Service reconfiguration	0.012	0.012	0.012
Youth Service - Building costs savings	0.011	0.011	0.011
Youth Service - Building rationalisation	0.005	0.010	0.010
Facilities - Management / Central Office - structure review	0.015	0.015	0.015
Facilities - County Hall revised opening hours - reduced energy / overtime costs	0.025	0.025	0.025
LL ICT - Interim Service review - post reduction	0.025	0.025	0.025
Leisure Services - removal of swimming subsidy	0.023	0.023	0.023
	0.199	0.204	0.204
Total	1.638	1.576	1.351

Budget 2013/14
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Efficiencies - Procurement

	2013/14 £m	2014/15 £m	2015/16 £m
<u>Community Services</u>			
PARIS - post implementation expenditure review	0.030	0.030	0.030
Housing Services - Supplies and Services	0.003	0.003	0.003
Social Care - Supplies and Services	0.075	0.075	0.075
Procurement Hub - regional procurement of high cost low volume placements	0.020	0.020	0.020
Transport Review - revised contracts	0.025	0.025	0.025
	0.153	0.153	0.153
<u>Chief Executive's - Corporate Services</u>			
Employee / Residents Consultations - reduction in number	0.003	0.003	0.003
Supplies and Services	0.010	0.000	0.000
Joint Working - costs reduction	0.002	0.000	0.000
Alterations / Improvements reductions - future agile working	0.002	0.000	0.000
Employee Safety Measures - reduced demand on budget	0.010	0.015	0.015
Community Strategy / LSB partnership - reduction in planned requirements	0.000	0.005	0.005
Conferences/Seminars/Lectures - reduced attendance	0.001	0.001	0.001
	0.028	0.024	0.024
<u>ICT & Customer Services - Corporate Services</u>			
Training Budget - Procurement via new solutions	0.001	0.001	0.001
Reduced maintenance costs due to new security equipment	0.025	0.025	0.025
Networking Hardware - reduced procurement	0.002	0.002	0.002
ICT Cabling - reduction enabled by IPT solution	0.002	0.002	0.002
Leasing - budget adjustment	0.006	0.006	0.006
Software Licensing - Microsoft licences procured through other agreements	0.010	0.010	0.010
Hardware Maintenance - letting of MFD contracts	0.001	0.001	0.001
Reduce influencable spend by 3%	0.004	0.004	0.004
Reduced ICT Expenditure	0.003	0.003	0.003
Rationalisation of third party software costs	0.013	0.013	0.013
Avoidance of inflationary rises - software maintenance costs	0.020	0.020	0.020
Reduced licence costs - via renegotiation	0.018	0.018	0.018
Supplies and Services	0.061	0.061	0.061
Training budget reduction - build around training solutions	0.001	0.001	0.001
Alterations & Improvements - Datacentres	0.004	0.004	0.004
Other Consumables - reduction in expenditure	0.001	0.001	0.001
Hardware Maintenance - new technology with warranty	0.015	0.015	0.015
Listing Paper - More use of electronic means	0.002	0.002	0.002
Enterprise Servers - hardware	0.003	0.003	0.003
Services work and Consultancy	0.004	0.004	0.004
	0.196	0.196	0.196

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Efficiencies - Procurement

	2013/14 £m	2014/15 £m	2015/16 £m
<u>HR & OD - Corporate Services</u>			
Supplies & Services	0.009	0.009	0.009
	<hr/> 0.009	<hr/> 0.009	<hr/> 0.009
<u>Finance - Corporate Services</u>			
Supplies & Services	0.012	0.012	0.012
	<hr/> 0.012	<hr/> 0.012	<hr/> 0.012
<u>Environment</u>			
Waste Services - Tender Transport arrangements for waste disposal	0.050	0.050	0.050
Transportation Services - Review of subsidised Bus Service Contracts and re-tender	0.036	0.036	0.036
Reduction in use of consultants	0.013	0.013	0.013
Reduction in influencable spend	0.025	0.025	0.025
Streamline current processes within Directorate Support	0.020	0.020	0.020
	<hr/> 0.144	<hr/> 0.144	<hr/> 0.144
<u>Lifelong Learning</u>			
Reduction of Postage within the Library Service	0.001	0.002	0.002
Out of County - Improved procurement through framework agreements and monitoring of placements.	0.085	0.085	0.085
School Transport Service - Operational efficiencies	0.080	0.120	0.120
	<hr/> 0.166	<hr/> 0.207	<hr/> 0.207
<u>Flintshire Futures Programme</u>			
E-Procurement and Improved Processes	0.102	0.211	0.267
Internal Fleet Review	0.160	0.160	0.160
	<hr/> 0.262	<hr/> 0.371	<hr/> 0.427
Total	<hr/> 0.970 <hr/>	<hr/> 1.116 <hr/>	<hr/> 1.172 <hr/>

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Efficiencies - Organisational Design

	2013/14 £m	2014/15 £m	2015/16 £m
<u>Chief Executive - Corporate Services</u>			
Reduction in mileage travelled - Emergency Planning	0.001	0.001	0.001
	<hr/> 0.001	<hr/> 0.001	<hr/> 0.001
<u>Community Services</u>			
Review of Supported Living Service	0.350	0.350	0.350
Service Review of Warden Service	0.018	0.018	0.018
Children's Services - Removal of one team manager post	0.040	0.053	0.053
Development and Resources - Rationalisation of Management Team	0.050	0.100	0.100
	<hr/> 0.458	<hr/> 0.521	<hr/> 0.521
<u>Environment</u>			
Review Management Recharge to the Communities First Programme	0.020	-	-
	<hr/> 0.020	<hr/> 0.000	<hr/> 0.000
<u>Lifelong Learning</u>			
Libraries - Flexible retirement	0.015	0.015	0.015
Libraries - Library Service Review	0.037	0.037	0.037
	<hr/> 0.052	<hr/> 0.052	<hr/> 0.052
Total	<hr/> 0.531 <hr/>	<hr/> 0.574 <hr/>	<hr/> 0.574 <hr/>

Budget 2013/14
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Efficiencies - Other

	2013/14 £m	2014/15 £m	2015/16 £m
<u>Flintshire Futures Programme</u>			
Assets Workstream - Facilities Management	0.060	0.060	0.060
Assets Workstream - Office Rationalisation	-	0.077	0.077
Customer Workstream - Contact Centre	0.100	0.100	0.100
Customer Workstream - Face to Face Customer Contact	0.100	0.100	0.100
Customer Workstream - Channel Shift	0.100	0.100	0.150
	<hr/> 0.360	<hr/> 0.437	<hr/> 0.487
<u>Corporate Financing - Corporate Services</u>			
Reduced contingencies - one-off investment costs	0.240	0.240	0.240
Reduced contingencies - Insurance Fund / NDR	0.138	0.138	0.138
	<hr/> 0.378	<hr/> 0.378	<hr/> 0.378
<u>Environment</u>			
Agricultural Estates - balance not required	0.025	-	-
Licensing / Health & Safety - balance not required	0.025	-	-
	<hr/> 0.050	<hr/> 0.000	<hr/> 0.000
<u>Lifelong Learning</u>			
Demographic Change in Schools (pupil numbers)	0.132	0.132	0.132
	<hr/> 0.132	<hr/> 0.132	<hr/> 0.132
Total	<hr/> 0.920 <hr/>	<hr/> 0.947 <hr/>	<hr/> 0.997 <hr/>